

Charity Registration No. 1177366

Company Registration No. 04738011 (England and Wales)

**MIDDLESEX COUNTY FOOTBALL ASSOCIATION LIMITED (A COMPANY  
LIMITED BY GUARANTEE)**

**ANNUAL REPORT AND FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 30 JUNE 2021**

# **MIDDLESEX COUNTY FOOTBALL ASSOCIATION LIMITED (A COMPANY LIMITED BY GUARANTEE)**

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# MIDDLESEX COUNTY FOOTBALL ASSOCIATION LIMITED (A COMPANY LIMITED BY GUARANTEE)

## LEGAL AND ADMINISTRATIVE INFORMATION

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<b>Trustees</b>	L J O'Connor D Mennell FinsM & cc M Heavey LLB (Hons) B Bivens A Morton C Ampofo N Hickes D Douglas
<b>President</b>	J Davies
<b>Chairman</b>	J Taylor ICIOB
<b>Chief Executive</b>	L J O'Connor
<b>Finance Director</b>	S Grover
<b>Secretary</b>	L J O'Connor
<b>Charity number</b>	1177366
<b>Company number</b>	04738011
<b>Registered office</b>	Middlesex FA Rectory Park Ruislip Road Northolt UB5 5FA
<b>Auditor</b>	LB Group (Stratford) Number One Vicarage Lane Stratford London England E15 4HF
<b>Bankers</b>	Natwest Bank PLC 315 Station Road Harrow Middlesex HA1 2AD

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# MIDDLESEX COUNTY FOOTBALL ASSOCIATION LIMITED (A COMPANY LIMITED BY GUARANTEE)

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)

**FOR THE YEAR ENDED 30 JUNE 2021**

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The trustees who are also directors of the Company for the purposes of the Companies Act, have pleasure in presenting their report and financial statements for the year ended 30 June 2021.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019).

### **Objectives and activities**

The trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the charity should undertake.

### **Achievements and performance**

#### **Financial review**

It is the policy of the charity that unrestricted funds which have not been designated for a specific use should be maintained at a level equivalent to between three and six month's expenditure. The trustees consider that reserves at this level will ensure that, in the event of a significant drop in funding, they will be able to continue the charity's current activities while consideration is given to ways in which additional funds may be raised. This level of reserves has been maintained throughout the year.

The trustees have assessed the major risks to which the charity is exposed, and are satisfied that systems are in place to mitigate exposure to the major risks.

### **Structure, governance and management**

#### *Legal structure*

Middlesex County Football Association Limited is a registered charity and company limited by guarantee with no share capital. The liability of trustees in the event of insolvent liquidation is limited to £10 each.

The company obtained charitable status on 28 February 2018 having previously operated as a not-for-profit organisation. The charitable company's governing document is its Memorandum and Articles of Association incorporated 17 April 2003, as amended on 4 June 2018.

#### *Governance and management*

The charitable company is governed by its Trustees. The Trustees are elected by the membership at the Annual General Meeting. Day to day management of the charitable company is delegated to the full-time Chief Executive who has overall responsibility for the company's staff.

#### *Trustee induction and training*

New trustees receive briefings on their legal obligations under charity and company law, the Charity Commission guidance on public benefit, and the content of the Memorandum and Articles of Association.

#### *Related parties*

The full time Chief Executive (who is also a Trustee) receives remuneration for his services. None of the other trustees receive remuneration from their work with the charitable company.

#### *Pay policy for senior staff*

The directors consider the Chief Executive and the senior management team to comprise the key management personnel of the charitable company in charge of directing and controlling, running and operating the charitable company on a day to day basis.

All directors give of their time freely and no director received remuneration in the year. The pay of the senior staff is reviewed annually, considering the financial performance of the charitable company.

# MIDDLESEX COUNTY FOOTBALL ASSOCIATION LIMITED (A COMPANY LIMITED BY GUARANTEE)

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2021

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### Objectives and activities

#### Objectives

The principal object of the charitable company is to promote community participation in healthy recreation for the public benefit by providing facilities and coaching for the game of Association Football. It is the vision of the charitable company that each and every person in Middlesex has the opportunity to be involved in football. The values the charitable company upholds to achieve this are to be committed, to be creative, to be collaborative and to be connected. Through these values the charitable company strives to create an environment where regardless of age, ability, faith, gender, sexuality, or background, people in Middlesex are able to enjoy the beautiful game.

#### Main activities

*The main activities undertaken by the charitable company to further its charitable purposes for the public benefit include provision of football coaching, training of referees and organisation and administration of competitions.*

### Achievements and performance

The final four months of the year under review saw the Coronavirus Covid-19 pandemic hit the UK, leading to a national lockdown and adversely impacting the company's operations and revenues. The pandemic has continued throughout 2020/21, with a further national lockdown imposed in January 2021. The trustees are optimistic that the rollout of the UK Covid-19 vaccine programme will allow operations to begin to return to normal at some point in 2021.

### Financial review

The trustees report an operating deficit for the financial year before exceptional items of £10,262 (2020: £4,126) due to the Coronavirus pandemic.

### Plans for future periods

The charitable company continues to operate against the backdrop of significantly challenging times as a result of Covid-19 Coronavirus pandemic.

**MIDDLESEX COUNTY FOOTBALL ASSOCIATION LIMITED (A COMPANY  
LIMITED BY GUARANTEE)**

**TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)**

***FOR THE YEAR ENDED 30 JUNE 2021***

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The trustees, who are also the directors for the purpose of company law, and who served during the year and up to the date of signature of the financial statements were:

L J O'Connor

D Mennell FinsM & cc

M Heavey LLB (Hons)

B Bivens

R Elliott

(Resigned 6 September 2021)

A Morton

C Ampofo

N Hickes

D Douglas

S Grover

J Taylor ICIOB

**Auditor**

LB Group (Stratford) were appointed as auditor to the company and a resolution proposing that they be re-appointed will be put at a General Meeting.

The trustees' report was approved by the Board of Trustees.

L J O'Connor

**Company Secretary**

30 March 2022

# **MIDDLESEX COUNTY FOOTBALL ASSOCIATION LIMITED (A COMPANY LIMITED BY GUARANTEE)**

## **STATEMENT OF TRUSTEES' RESPONSIBILITIES**

***FOR THE YEAR ENDED 30 JUNE 2021***

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The trustees, who are also the directors of Middlesex County Football Association Limited (A company limited by guarantee) for the purpose of company law, are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company Law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# MIDDLESEX COUNTY FOOTBALL ASSOCIATION LIMITED (A COMPANY LIMITED BY GUARANTEE)

## INDEPENDENT AUDITOR'S REPORT

### TO THE TRUSTEES OF MIDDLESEX COUNTY FOOTBALL ASSOCIATION LIMITED (A COMPANY LIMITED BY GUARANTEE)

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#### Opinion

We have audited the financial statements of Middlesex County Football Association Limited (A company limited by guarantee) (the 'charity') for the year ended 30 June 2021 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 30 June 2021 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Emphasis of matter

We draw attention to note 15. The Directors have sought to implement FRS102 and release the capital grant in line with the useful life of the related asset. The contractual term of the grant is 25 years and the useful life of the assets are both 50 years for buildings, and 10 years for artificial pitches. As such, if the grant was released over the contractual obligation of the grant, which would be a departure from FRS102, but reflective of the underlying legal agreement, then the grant liability would be that reflected within note 15 of the financial statements.

#### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.



# **MIDDLESEX COUNTY FOOTBALL ASSOCIATION LIMITED (A COMPANY LIMITED BY GUARANTEE)**

## **INDEPENDENT AUDITOR'S REPORT (CONTINUED)**

### **TO THE TRUSTEES OF MIDDLESEX COUNTY FOOTBALL ASSOCIATION LIMITED (A COMPANY LIMITED BY GUARANTEE)**

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#### **Other information**

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

#### **Responsibilities of trustees**

As explained more fully in the statement of trustees' responsibilities, the trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

# **MIDDLESEX COUNTY FOOTBALL ASSOCIATION LIMITED (A COMPANY LIMITED BY GUARANTEE)**

## **INDEPENDENT AUDITOR'S REPORT (CONTINUED)**

### **TO THE TRUSTEES OF MIDDLESEX COUNTY FOOTBALL ASSOCIATION LIMITED (A COMPANY LIMITED BY GUARANTEE)**

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#### **Auditor's responsibilities for the audit of the financial statements**

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

#### **The extent to which the audit was considered capable of detecting irregularities including fraud**

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the company through discussions with directors and other management;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the company, including Companies Act 2006, taxation legislation, data protection, anti-bribery, environmental and health and safety legislation;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud.
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- enquiring of management as to actual and potential litigation and claims;

# **MIDDLESEX COUNTY FOOTBALL ASSOCIATION LIMITED (A COMPANY LIMITED BY GUARANTEE)**

## **INDEPENDENT AUDITOR'S REPORT (CONTINUED)**

### **TO THE TRUSTEES OF MIDDLESEX COUNTY FOOTBALL ASSOCIATION LIMITED (A COMPANY LIMITED BY GUARANTEE)**

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There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of directors and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

#### **Use of our report**

This report is made solely to the charity's trustees, as a body, in accordance with part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

**Richard Lane (Senior Statutory Auditor)**  
**for and on behalf of LB Group (Stratford)**

31 March 2022

**Chartered Accountants**  
**Statutory Auditor**

Number One  
Vicarage Lane  
Stratford  
London  
England  
E15 4HF

LB Group (Stratford) is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under section 1212 of the Companies Act 2006.

# MIDDLESEX COUNTY FOOTBALL ASSOCIATION LIMITED (A COMPANY LIMITED BY GUARANTEE)

## STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 30 JUNE 2021

	Notes	Unrestricted funds 2021 £	Restricted funds 2021 £	Total 2021 £	Unrestricted funds 2020 £	Restricted funds 2020 £	Total 2020 £
<b>Income from:</b>							
Charitable activities	3	328,387	352,387	680,774	501,390	508,690	1,010,080
Investments	4	10,206	-	10,206	13,338	-	13,338
<b>Total income</b>		338,593	352,387	690,980	514,728	508,690	1,023,418
<b>Expenditure on:</b>							
Charitable activities	5	36,825	-	36,825	247,005	-	247,005
Support costs	5	312,030	352,387	664,417	271,849	508,690	780,539
Exceptional items	7	(424,534)	-	(424,534)	-	-	-
<b>Total charitable expenditure</b>		(75,679)	352,387	276,708	518,854	508,690	1,027,544
<b>Net income/(expenditure) for the year/ Net movement in funds</b>		414,272	-	414,272	(4,126)	-	(4,126)
Fund balances at 1 July 2020		1,535,650	-	1,535,650	1,539,776	-	1,539,776
<b>Fund balances at 30 June 2021</b>		1,949,922	-	1,949,922	1,535,650	-	1,535,650

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

**MIDDLESEX COUNTY FOOTBALL ASSOCIATION LIMITED (A COMPANY LIMITED BY GUARANTEE)**  
**STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED)**  
**INCLUDING INCOME AND EXPENDITURE ACCOUNT**  
**FOR THE YEAR ENDED 30 JUNE 2021**

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The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

**MIDDLESEX COUNTY FOOTBALL ASSOCIATION LIMITED (A COMPANY LIMITED BY GUARANTEE)**

**BALANCE SHEET**

**AS AT 30 JUNE 2021**

	Notes	2021 £	£	2020 £	£
<b>Fixed assets</b>					
Tangible assets	11	4,457,587		4,647,265	
Investments	12		1		1
		<u>4,457,588</u>		<u>4,647,266</u>	
<b>Current assets</b>					
Stocks		3,676		404	
Debtors	13	410,056		477,622	
Cash at bank and in hand		437,818		408,124	
		<u>851,550</u>		<u>886,150</u>	
<b>Creditors: amounts falling due within one year</b>	14	(452,792)		(760,966)	
Net current assets			398,758		125,184
<b>Total assets less current liabilities</b>			<u>4,856,346</u>		<u>4,772,450</u>
<b>Creditors: amounts falling due after more than one year</b>	15	(2,906,424)		(3,236,800)	
<b>Net assets</b>			<u><u>1,949,922</u></u>		<u><u>1,535,650</u></u>
<b>Income funds</b>					
Unrestricted funds			1,949,922		1,536,650
			<u><u>1,949,922</u></u>		<u><u>1,535,650</u></u>

**MIDDLESEX COUNTY FOOTBALL ASSOCIATION LIMITED (A COMPANY  
LIMITED BY GUARANTEE)**

**BALANCE SHEET (CONTINUED)**

***AS AT 30 JUNE 2021***

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The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 30 June 2021, although an audit has been carried out under section 144 of the Charities Act 2011.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The members have not required the company to obtain an audit of its financial statements under the requirements of the Companies Act 2006 for the year in question in accordance with section 476.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Trustees on 30 March 2022

**S Grover**  
**Director**

**Company Registration No. 04738011**

**MIDDLESEX COUNTY FOOTBALL ASSOCIATION LIMITED (A COMPANY LIMITED BY GUARANTEE)**

**STATEMENT OF CASH FLOWS**

**FOR THE YEAR ENDED 30 JUNE 2021**

	Notes	2021 £	£	2020 £	£
<b>Cash flows from operating activities</b>					
Cash generated from/(absorbed by) operations	22		35,005		(65,343)
<b>Investing activities</b>					
Purchase of tangible fixed assets		(16,570)		(1,444)	
Proceeds on disposal of tangible fixed assets		1,053		1,029	
Investment income received		10,206		13,338	
<b>Net cash (used in)/generated from investing activities</b>			(5,311)		12,923
<b>Net cash used in financing activities</b>			-		-
<b>Net increase/(decrease) in cash and cash equivalents</b>			29,694		(52,420)
Cash and cash equivalents at beginning of year			408,124		460,544
<b>Cash and cash equivalents at end of year</b>			437,818		408,124



# MIDDLESEX COUNTY FOOTBALL ASSOCIATION LIMITED (A COMPANY LIMITED BY GUARANTEE)

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2021

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### 1 Accounting policies

#### Charity information

Middlesex County Football Association Limited (A company limited by guarantee) is a private company limited by guarantee incorporated in England and Wales. The registered office is Middlesex FA, Rectory Park, Ruislip Road, Northolt, UB5 5FA.

#### 1.1 Accounting convention

The financial statements have been prepared in accordance with the Companies Act 2006, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019). The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, modified to include the revaluation of freehold properties and to include investment properties and certain financial instruments at fair value. The principal accounting policies adopted are set out below.

#### 1.2 Going concern

The entity has made a surplus before exceptional items of £10,262 (2020: £4,126 deficit) during the financial year. At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

#### 1.3 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charitable company and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions by donors which have been raised by the charitable company for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements. Statutory grants which are given as contributions towards the charitable company's core services are treated as unrestricted.

#### 1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

# MIDDLESEX COUNTY FOOTBALL ASSOCIATION LIMITED (A COMPANY LIMITED BY GUARANTEE)

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2021

### 1 Accounting policies

(Continued)

Legacies are recognised on receipt or otherwise if the charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

#### 1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

#### 1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Leasehold land and buildings	2% straight line
Artificial pitches	10% straight line
Fixtures and fittings and equipment	25%-33% straight line

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

#### 1.7 Fixed asset investments

Fixed asset investments are initially measured at transaction price excluding transaction costs, and are subsequently measured at fair value at each reporting date. Changes in fair value are recognised in net income/(expenditure) for the year. Transaction costs are expensed as incurred.

A subsidiary is an entity controlled by the charity. Control is the power to govern the financial and operating policies of the entity so as to obtain benefits from its activities.

#### 1.8 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

# MIDDLESEX COUNTY FOOTBALL ASSOCIATION LIMITED (A COMPANY LIMITED BY GUARANTEE)

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2021

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### 1 Accounting policies

(Continued)

#### 1.9 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition. Items held for distribution at no or nominal consideration are measured at the lower of replacement cost and cost.

Net realisable value is the estimated selling price less all estimated costs of completion and costs to be incurred in marketing, selling and distribution.

#### 1.10 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

#### 1.11 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

##### **Basic financial assets**

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

##### **Basic financial liabilities**

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

##### **Derecognition of financial liabilities**

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

# MIDDLESEX COUNTY FOOTBALL ASSOCIATION LIMITED (A COMPANY LIMITED BY GUARANTEE)

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2021

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### 1 Accounting policies

(Continued)

#### 1.12 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### 1.13 Leases

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessees. All other leases are classified as operating leases.

Assets held under finance leases are recognised as assets at the lower of the assets fair value at the date of inception and the present value of the minimum lease payments. The related liability is included in the balance sheet as a finance lease obligation. Lease payments are treated as consisting of capital and interest elements. The interest is charged to net income/(expenditure) for the year so as to produce a constant periodic rate of interest on the remaining balance of the liability.

Rentals payable under operating leases, including any lease incentives received, are charged as an expense on a straight line basis over the term of the relevant lease.

#### 1.14 Grants

Grants are credited to deferred revenue. Grants towards capital expenditure are released to the Statement of Financial Activities over the expected useful life of the asset. Grants towards revenue expenditure are released to the Statement of Financial Activities as the related expenditure is incurred.

### 2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

**MIDDLESEX COUNTY FOOTBALL ASSOCIATION LIMITED (A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**

**FOR THE YEAR ENDED 30 JUNE 2021**

**3 Charitable activities**

	Income from charitable activities	Other income	Total income from 2021 charitable activities	Income from charitable activities	Other income	Total 2020
	2021	2021	2020	2020	2020	2020
	£	£	£	£	£	£
Income relating to footballing activities - restricted	352,387	-	352,387	508,690	-	508,690
Income relating to footballing activities - unrestricted	220,136	-	220,136	425,645	-	425,645
Furlough grant received	-	82,898	82,898	-	50,745	50,745
Covid-19 support grant	-	25,353	25,353	-	25,000	25,000
	<u>572,523</u>	<u>108,251</u>	<u>680,774</u>	<u>934,335</u>	<u>75,745</u>	<u>1,010,080</u>
Analysis by fund						
Unrestricted funds	220,136	108,251	328,387	425,645	75,745	501,390
Restricted funds	352,387	-	352,387	508,690	-	508,690
	<u>572,523</u>	<u>108,251</u>	<u>680,774</u>	<u>934,335</u>	<u>75,745</u>	<u>1,010,080</u>

**4 Investments**

	Unrestricted funds	Unrestricted funds
	2021	2020
	£	£
Bank interest receivable	1,998	5,340
Interest received from group undertakings	8,208	7,998
	<u>10,206</u>	<u>13,338</u>

**MIDDLESEX COUNTY FOOTBALL ASSOCIATION LIMITED (A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**

**FOR THE YEAR ENDED 30 JUNE 2021**

**5 Charitable activities**

	Charitable activities	Support costs	TotalCharitable 2021activities	Support costs	Total 2020
	2021	2021	2020	2020	
	£	£	£	£	£
Coaching	29,832	-	29,832	221,828	221,828
Rent payable	-	8,048	8,048	17,778	30,411
Insurance	-	4,706	4,706	-	3,773
Competition costs	3,801	-	3,801	5,503	5,503
Headquarter costs	3,192	25,797	28,989	1,896	49,081
Auditors remuneration	-	6,850	6,850	-	4,770
Legal and professional	-	6,938	6,938	-	8,723
Telephone, postage, stationery and printing	-	12,005	12,005	-	17,328
Meetings and travel	-	1,493	1,493	-	14,929
Irrecoverable VAT	-	1,647	1,647	-	18,950
General expenses	-	3,549	3,549	-	5,324
Wages and salaries	-	525,032	525,032	-	597,522
Pension costs	-	9,900	9,900	-	16,109
Bank charges	-	1,650	1,650	-	3,154
Other charitable expenditure	-	56,802	56,802	-	28,243
Exceptional item	-	(424,534)	(424,534)	-	
	36,825	239,883	276,708	247,005	1,027,544
	36,825	239,883	276,708	247,005	1,027,544

**6 Net movement in funds**

	2021 £	2020 £
Net movement in funds is stated after charging/(crediting)		
Depreciation of owned tangible fixed assets (net of capital grant)	61,377	28,081

**7 Exceptional Item**

	2021	2020
£	£	
<b>Income</b>		
Exceptional item - capital grant	424,534	-

Exceptional items include deferred incomes and grants written off in the period where there is no known legal obligation to amortise or offset over the life of the grant.

**MIDDLESEX COUNTY FOOTBALL ASSOCIATION LIMITED (A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**

**FOR THE YEAR ENDED 30 JUNE 2021**

**8 Auditor's remuneration**

The analysis of auditor's remuneration is as follows:

<b>Fees payable to the charity's auditor and associates:</b>	<b>2021</b>	<b>2020</b>
	<b>£</b>	<b>£</b>
Audit of the charity's annual accounts	5,000	4,770
	<u>5,000</u>	<u>4,770</u>

**9 Trustees**

During the year the full time Chief Executive received a salary. No trustees (or any persons connected with them) received any remuneration or benefits from the charity during the year.

**10 Employees**

The average monthly number of employees during the year was:

	<b>2021</b>	<b>2020</b>
	<b>Number</b>	<b>Number</b>
	16	26
	<u>16</u>	<u>26</u>

**Employment costs**

	<b>2021</b>	<b>2020</b>
	<b>£</b>	<b>£</b>
Wages and salaries	476,434	544,755
Social security costs	45,870	52,667
Other pension costs	9,900	16,109
	<u>532,204</u>	<u>613,531</u>

The number of employees whose annual remuneration was more than £60,000 was nil (2020: nil).

**MIDDLESEX COUNTY FOOTBALL ASSOCIATION LIMITED (A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**

**FOR THE YEAR ENDED 30 JUNE 2021**

**11 Tangible fixed assets**

	Leasehold land and buildings	Artificial pitches	Fixtures and fittings and equipment	Total
	£	£	£	£
<b>Cost</b>				
At 1 July 2020	3,744,176	1,249,636	103,283	5,097,095
Additions	-	-	16,570	16,570
Disposals	-	-	(1,053)	(1,053)
At 30 June 2021	3,744,176	1,249,636	118,800	5,112,612
<b>Depreciation and impairment</b>				
At 1 July 2020	149,827	249,927	50,076	449,830
Depreciation charged in the year	46,884	124,964	33,347	205,195
At 30 June 2021	196,711	374,891	83,423	655,025
<b>Carrying amount</b>				
At 30 June 2021	3,547,465	874,745	35,377	4,457,587
At 30 June 2020	3,594,350	999,708	53,207	4,647,265

Land and buildings leasehold comprises Rectory Park, the charitable company's new headquarters. The artificial pitches comprises two full size 3G pitches on the Rectory Park site. The building and pitches were constructed in conjunction with Ealing Council and were substantially grant funded, including a significant grant from the Football Foundation. The Football Foundation grant was made to Ealing Council on the condition that a 125 year lease for the site was entered into with Middlesex County Football Association Limited. The charitable company has signed a deed of adherence and is liable to repay the Football Foundation grant if the conditions of the grant award deed are not maintained for a 25 year period.

The trustees are therefore of the opinion that the substance of the transaction is that the charitable company received the full benefit of the grant and that the charitable company received substantially all the rights and obligations of ownership of the building and artificial pitches. The buildings and pitches have therefore been recognised as a tangible fixed asset. The assets are being depreciated over their useful lives in accordance with the depreciation policies. The grant received is recognised as a deferred capital grant within "Creditors: amounts falling due within one year" and "Creditors: amounts falling due after one year" and is released to the Statement of Financial Activities over the lower of the useful life of the assets and the 25 year period of the grant. The charitable company's commitments under the 125 year lease are shown under "Operating Leases".



**MIDDLESEX COUNTY FOOTBALL ASSOCIATION LIMITED (A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**

**FOR THE YEAR ENDED 30 JUNE 2021**

**12 Fixed asset investments**

	<b>Other investments</b>
<b>Cost or valuation</b>	
At 1 July 2020 & 30 June 2021	1
<b>Carrying amount</b>	
At 30 June 2021	1
At 30 June 2020	1

	<b>Notes</b>	<b>2021 £</b>	<b>2020 £</b>
Other investments comprise:			
Investments in subsidiaries	<b>21</b>	1	1

Fixed asset investments relate to the shares in Middlesex Community Football Centres Limited and are valued at cost.

**13 Debtors**

	<b>2021 £</b>	<b>2020 £</b>
<b>Amounts falling due within one year:</b>		
Trade debtors	22,733	42,764
Other debtors	58,811	96,214
Prepayments and accrued income	-	26,153
	<u>81,544</u>	<u>165,131</u>

**Amounts falling due after more than one year:**

Amounts owed by group undertaking	328,512 312,491
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**MIDDLESEX COUNTY FOOTBALL ASSOCIATION LIMITED (A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**

**FOR THE YEAR ENDED 30 JUNE 2021**

**14 Creditors: amounts falling due within one year**

	<b>2021</b>	<b>2020</b>
	<b>£</b>	<b>£</b>
Other taxation and social security	3,200	3,787
Trade creditors	29,818	5,819
Other creditors	47,671	42,348
Accruals and deferred income	372,103	709,012
	<u>452,792</u>	<u>760,966</u>

**15 Creditors: amounts falling due after more than one year**

	<b>2021</b>	<b>2020</b>
	<b>£</b>	<b>£</b>
Deferred income	2,906,424	3,236,800
	<u>2,906,424</u>	<u>3,236,800</u>

Included within other creditors more than one year is deferred income amounting to £2,906,424 (£2020: £3,236,800). Deferred income represents the long term element of grants received for the construction of Rectory Park site as described under Tangible Fixed Assets on note 11 of the financial statements.

Grants are released in accordance with the accounting policy note 1.14 in relation to government grants and FRS102. If the grant was to be amortised at the lower of the useful life of the related asset and the contractual obligation of the lease then then the release of the grant in the period would be £218,731. Over the life time of the grant, from inception, this would result in an amortised capital grant of £2,937,620. This increased release is in line with the underlying legal agreement but would result in a departure from FRS102.

# MIDDLESEX COUNTY FOOTBALL ASSOCIATION LIMITED (A COMPANY LIMITED BY GUARANTEE)

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2021

### 16 Analysis of net assets between funds

	Unrestricted funds 2021	Restricted funds 2021	Total 2021	Unrestricted funds 2020	Restricted funds 2020	Total 2020
	£	£	£	£	£	£
Fund balances at 30 June 2021 are represented by:						
Tangible assets	4,457,587	-	4,457,587	1,341,137	3,306,128	4,647,265
Investments	1	-	1	1	-	1
Current assets/(liabilities)	398,758	-	398,758	194,512	(69,328)	125,184
Long term liabilities	(2,906,424)	-	(2,906,424)	-	(3,236,800)	(3,236,800)
	<u>1,949,922</u>	<u>-</u>	<u>1,949,922</u>	<u>1,535,650</u>	<u>-</u>	<u>1,535,650</u>

**MIDDLESEX COUNTY FOOTBALL ASSOCIATION LIMITED (A COMPANY  
LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**

***FOR THE YEAR ENDED 30 JUNE 2021***

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**17 Financial commitments, guarantees and contingent liabilities**

During 2018 a grant of £3,243,812 was paid to Ealing Council by the Football Foundation in respect of the construction of the Rectory Park site. The assets and grants have been recognised in the charitable company's accounts as described under "Tangible Fixed Assets". The Football Foundation has a charge on the leasehold land at the Rectory Park site and the grant is repayable by Middlesex County Football Association Limited to The Football Foundation if the grant conditions are not adhered to for a period of 25 years. At the balance sheet date the amortised amount of the grant remains recognised within deferred income under "Creditors: amounts falling due within one year" and "Creditors: amounts falling due after one year".

# MIDDLESEX COUNTY FOOTBALL ASSOCIATION LIMITED (A COMPANY LIMITED BY GUARANTEE)

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2021

### 18 Operating lease commitments

At the reporting end date the charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2021 £	2020 £
Within one year	18,500	18,500
Between two and five years	74,000	74,000
In over five years	2,164,500	2,183,000
	<u>2,257,000</u>	<u>2,275,500</u>

The operating lease commitments relate to the charitable company's 125 year lease on the new headquarters at Rectory Park as describes under "Tangible Fixed Assets". The lease commenced in June 2018. These payments are subject to increases in line with the RPI.

### 19 Related party transactions

The subsidiary company, Middlesex Community Football Centre Limited, operates facilities based at the Rectory Park site, the headquarters of Middlesex County Football Association Limited.

Some costs incurred are common to both companies and are apportioned on a reasonable basis. Expenses are generally cross-charged at partner rates. The company has provided a loan to the subsidiary undertaking, Middlesex Community Football Centre Limited, to assist with working capital requirements.

The company extended the terms of this loan so as to provide a level of support which is expected to be sufficient to cover the operational needs of the company for a period of approximately eight years. As at 30 June 2021, included within debtors falling due after more than one year the company was owed an amount of £328,512 (2020: £312,491) by the subsidiary undertaking. Interest is charged on outstanding balances at a rate of 2.5%.

### 20 Company limited by guarantee

Middlesex County Football Association Limited is a company limited by guarantee and accordingly does not have a share capital.

Every member of the charitable company undertakes to contribute such amount as may be required not exceeding £10 to the assets of the charitable company in the event of its being wound up while he or she is a Trustee, or within one year after he or she ceases to be a Trustee.

# MIDDLESEX COUNTY FOOTBALL ASSOCIATION LIMITED (A COMPANY LIMITED BY GUARANTEE)

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2021

### 21 Subsidiaries

These financial statements are separate charity financial statements for Middlesex County Football Association Limited.

Details of the charity's subsidiaries at 30 June 2021 are as follows:

Name of undertaking	Registered office	Nature of business	Class of shares held	% Held	
				Direct	Indirect
Middlesex Community Football Centres Limited	United Kingdom	Sports and leisure facilities	Ordinary	100.00	

### 22 Cash generated from operations

	2021 £	2020 £
Surplus/(deficit) for the year	414,272	(4,126)
Adjustments for:		
Investment income recognised in statement of financial activities	(10,206)	(13,338)
(Gain)/loss on disposal of tangible fixed assets	-	162
Depreciation and impairment of tangible fixed assets	205,195	226,737
Movements in working capital:		
(Increase) in stocks	(3,272)	(404)
Decrease/(increase) in debtors	67,566	(477,622)
Increase in creditors	28,495	65,182
(Decrease)/increase in deferred income	(667,045)	138,066
<b>Cash generated from/(absorbed by) operations</b>	<b>35,005</b>	<b>(65,343)</b>

### 23 Analysis of changes in net funds

The charity had no debt during the year.

This document was delivered using electronic communications and authenticated in accordance with the registrar's rules relating to electronic form, authentication and manner of delivery under section 1072 of the Companies Act 2006.