



LINCOLNSHIRE FA

ANNUAL REPORT

2019/20

CHAIRMAN'S WELCOME



Welcome to the Lincolnshire Football Association's annual report for the 2019/20 season.

Firstly, I hope you are all well in these unprecedented and strange times. The impact of Covid-19 has been devastating on the country with the effects being long lasting. Whilst football has suffered in the short term, long term the game will return fitter and stronger from the experience.

Myself and my fellow directors are pleased with the progress the Association has made this year with an increase in participation across all levels of the game. Whilst there may be difficult times ahead dealing with aftermath of the coronavirus, I am confident that the Association is on a sound base from which to lead and support the return of the game we all love.



This year the governance and the management of the Association went through a period of change with long standing Directors, Mr R Hewson, Mr R Jackson and Mr S Lilley stepping down from their Directors roles. I would like to formally thank Ray, Reg and Steve for their sustained service and commitment to the Association and grassroots football in Lincolnshire over a number of years. Following an open recruitment process, I am delighted to welcome Mr L Scully, Mr M Pover and Ms L Mayo to the Board of Directors and to thank the Board for their continued support. The Association's sub committees have also been reviewed with the committees being expanded to include members of the grassroots community to ensure greater diversity, understanding and transparency in our decision making.

Unfortunately, during the 2019/20 season the football family lost several long-time servants of the game. The Lincolnshire Football Association and the grassroots game lost our President, Mr Norman Saywell and a life member, Mr Ken Stones. Their impact on the game within our county and beyond was immeasurable and they will be sorely missed.

I would like to take this opportunity to express my sincere thanks to all connected with this Association - the Staff, Council Members and my Board Member Colleagues. As mentioned previously the Association is in a healthy position and is striving to improve further.

Finally, to all those volunteers in our clubs and leagues, I sincerely thank you all for all you do, in whatever capacity you are involved in, for your contribution to football in Lincolnshire and I hope that this continues for many years to come.

Grahame H Lyner
Chairman



COMPANY INFORMATION

Details of Incorporation

Incorporated in England on
29th April 1999 under Company
Registration No. 3762658

Registered Office

Deepdale Enterprise Park
Deepdale Lane
Nettleham
Lincoln
LN2 2LL

President

N.A. Saywell

Chairman

G.H. Lyner

Vice Chairman

S.M. Jaehrig

Directors

J.L. Griffin
J. Pilsworth
L.K. Mayo
M. Pover
L. Scully

Council Members

S. Lilley
K. Smith
J. Mulhall
S. Leach
G. Richardson
A. Farr
D. Atkinson

Life Members

R. Hewson
R. Jackson
P. Teale

CEO

N.P. Hanson

Auditors

Weaver Wroot
Accountants
Statutory Auditors
Burlington House
28 Dudley Street
Grimsby
DN31 2AB

Bankers

Barclays plc
Barclays Business Centre
City Office Park
Tritton Road
Lincoln
LN6 7AR

LINCOLNSHIRE FA IN NUMBERS 2019/20

PARTICIPATION



17

JUST PLAY
CENTRES



330

FUTSAL
PLAYERS



25

WILDCATS
CENTRES



27364

MALE
PLAYERS



346

DISABLED
PLAYERS



1889

WOMEN/GIRL
PLAYERS



£804k

AMOUNT OF FUNDING
BROUGHT IN TO DEVELOP
GRASS PITCHES



78

CLUBS HELPED TO
DEVELOP THEIR
GRASS PITCHES

CHIEF EXECUTIVE'S ANNUAL REPORT



The 2019/20 season will be one that will never be forgotten. The impact of Covid-19 on the country will be long lasting. The full impact of the pandemic on grassroots football has yet to be fully quantified but it will be felt for a number of years. The outbreak of the pandemic caused a sudden cessation of the season with leagues and cup competitions unable to be completed. I would like to place my thanks on record to the league and club committees across the county who managed an incredibly difficult and turbulent situation with care, attention and diligence.

As the Association's financial year concluded in April, the true financial impact of Covid-19 has yet to be fully felt. With all football activity stopping in March, the company is facing significant reductions in its main sources of income. It is unknown at this time when football will return, and activities can be resumed, and income generated. A full assessment of the potential impact of this situation on the Association is being undertaken and measures will be put in place to ensure that the company is able to come through this difficult period.



Away from Covid-19, the 2019/20 season was one of initial consolidation and then progress and growth. Having taken up the Chief Executive role in January 2019 my focus and ambition was to develop an organisation that would lead, enhance, develop and support the grassroots game. I am pleased with the progress of the Association with an increase in participation across all aspects of the game.

Some of the key successes are: -

- A growth in male participation
- Significant development of the women's and girls' game, both in participation and profile
- More registered referees and an increase in the number of referees who gained promotion
- Increased training opportunities for our volunteer workforce
- Increased number of nominations for the grassroots football awards
- Delivery of the playing pitch investment fund
- Establishment of a youth council

Safeguarding people in football continues to be a priority. The Association has been externally assessed and met the FA's Safeguarding Operating Standard. We will continue to work in partnership with clubs, supporting the football community and allocating resources to ensure football continues to be delivered in a safe environment.

One key area the Association is continually committed to improving and developing is how we engage all our stakeholders. From the results of the national grassroots football survey we have made positive strides as we have increased our satisfaction rating amongst our stakeholders, but we are committed to continually improving how we communicate and engage with all our partners and users.

On the field, before the pandemic several clubs were enjoying successful seasons. I would like to highlight Boston United for their successful season on the pitch and their move away from York Street to a brand-new community stadium for the forthcoming season. Exciting times off the pitch for the Pilgrims which we all hope will be mirrored on the pitch when football returns.

The 2019/20 County Cup competitions were again well supported. Unfortunately, only the Senior Cup was able to be completed, congratulations to the winners Cleethorpes Town who repeated their success of the 2018-19 season. I would also like to thank Lincoln City for allowing the Senior Cup to be played under floodlights at the LNER Stadium enabling the final to be played at a fitting venue. Hopefully those clubs that had reached the later stages of their respective county cup will be able to repeat the achievement in future years. I would like to say a thank you to those companies and individuals that generously sponsor the competitions. I am committed to working with the Cup Committee to review the delivery of our cup competitions to ensure the best possible experience for players and supporters alike.

CHIEF EXECUTIVE'S ANNUAL REPORT



I am grateful for the hard work of the dedicated band of League Officials throughout our County. Without your unstinting efforts grassroots football would certainly be compromised and again please accept my gratitude on behalf of all participants for what you continue to do, and I look forward to working with you again in the years ahead.

Finally, I would like to thank staff for their continued hard work, support and commitment. We collectively have made great strides with increased participation and growth across all aspects of the game and I am looking forward to sharing our joint successes during the season ahead. I am committed to ensuring that the Lincolnshire Football Association under my leadership continues to be a respected organisation that delivers a high-quality football experience for all members of our community.

Nick Hanson
Chief Executive

DIRECTORS' REPORT



The directors present their Report and Financial Statements for the year ended 30th April 2020.

Principal activity

The principal activity of the company continues to be the promotion and development of football.

Directors, Council Members and Life Members

The directors, council members and life members who served during the year were:

D. Atkinson	Council Member
A. Farr	Council Member
J.L Griffin	Director (appointed 9th September 2019)
R. Hewson	Director and Life Member (resigned as a Director 14th June 2019)
R. Jackson	Director and Life Member (resigned as a Director 9th September 2019)
S.M. Jaehrig	Director
S. Leach	Council Member
S. Lilley	Director and Council Member (resigned as a Director 9th September 2019)
G.H. Lyner	Director
L. K. Mayo	Director (appointed on 10 March 2020)
J. Mulhall	Council Member
J. Pilsworth	Director
M. Pover	Director (appointed on 10th March 2020)
G. Richardson	Council Member
N.A. Saywell	Director (ceased as a Director 10th March 2020)
L. Scully	Director (appointed on 10th March 2020)
K. Smith	Council Member
P. Teal	Life Member

Statement as to disclosure of information to auditors

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

Auditors

The auditors, Weaver Wroot, will be proposed for re-appointment at the forthcoming Annual General Meeting.

This report has been prepared in accordance with the special provisions relating to small companies within Part 15 of the Companies Act 2006.



STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE FINANCIAL STATEMENTS



The directors are responsible for preparing the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.



AUDITORS TO THE MEMBERS



Opinion

We have audited the financial statements of Lincolnshire Football Association Ltd (the 'company') for the year ended 30th April 2020 which comprise the Income Statement, Balance Sheet and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 30th April 2020 and of its surplus for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The directors are responsible for the other information. The other information comprises the information in the Chief Executive's/ Country Secretary's Annual Report and Report of the Directors, but does not include the financial statements and our Report of the Auditors thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Chief Executive's/County Secretary's Report and the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Directors has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Chief Executive's/County Secretary's Report or the Report of the Directors.

AUDITORS TO THE MEMBERS



We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemption from the requirement to prepare a Strategic Report or in preparing the Report of the Directors.

Responsibilities of directors

As explained more fully in the Statement of Directors' Responsibilities set out on page ten, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Auditors.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Scott Nixon (Senior Statutory Auditor)
for and on behalf of Weaver Wroot
Accountants
Statutory Auditors
28 Dudley Street
Grimsby
N E Lincolnshire
DN31 2AB

LINCOLNSHIRE FA IN NUMBERS 2019/20

CLUB AND VOLUNTEER DEVELOPMENT



CHARTER
STANDARD

81%

YOUTH CLUBS THAT ARE
CHARTER STANDARD

CHARTER
STANDARD

40%

ADULT CLUBS THAT ARE
CHARTER STANDARD



28

CLUBS SUPPORTED
THROUGH LFA
FUNDING SCHEME



179

ATTENDEES AT
LEVEL 1 COACHING
COURSE



110

GRASSROOTS
AWARDS
NOMINATIONS



20

FEMALE LEVEL 1
COACHES



18

LEVEL 2
LEARNERS



572

ATTENDEES ON
FIRST AID

INCOME STATEMENT FOR THE YEAR ENDED 30TH APRIL 2020



	Notes	2020 £	2019 £
Turnover	14	152,403	185,036
Administration expenses	15	(143,336)	(172,741)
Operating Surplus	1	9,067	12,295
Bank interest received		–	–
Sundry income		1,164	1,611
Surplus on ordinary activities before taxation		10,231	13,906
Taxation	2	227	(259)
Surplus for the year after taxation		10,458	13,647
Accumulated fund brought forward		539,213	525,566
Accumulated fund carried forward		<u>549,671</u>	<u>539,213</u>

OTHER COMPREHENSIVE INCOME FOR THE YEAR ENDED 30TH APRIL 2020



	2020 £	2019 £
Surplus for the financial year	10,458	13,647
Other comprehensive income	—	—
Income tax relating to other comprehensive income	—	—
Other comprehensive income for the year, net of income tax	—	—
Total comprehensive income for the year	<u>10,458</u>	<u>13,647</u>

BALANCE SHEET AS AT 30TH APRIL 2020



	Notes	2020 £	2019 £
Fixed assets			
Tangible assets	3	635,905	635,208
Current assets			
Debtors		17,543	9,509
Bank and cash balances	4	287,278	372,960
		304,821	382,469
Creditors (amounts falling due within one year)	5	(155,485)	(237,289)
Net current assets		149,336	145,180
Total assets less current liabilities		785,241	780,388
Creditors (amounts falling due after more than one year)	6	(205,375)	(210,675)
Provisions for liabilities	7	(5,795)	(6,100)
		<u>574,071</u>	<u>563,613</u>
Represented by:			
Accumulated fund		549,671	539,213
Revaluation reserve	8	24,400	24,400
		<u>574,071</u>	<u>563,613</u>

ACCOUNTING POLICIES AND STATUTORY INFORMATION



Statutory information

Lincolnshire Football Association Limited is a private company, limited by guarantee, registered in England and Wales. The company's registered number and registered office address can be found on the company information page.

Basis of accounting

These financial statements have been prepared in accordance with the provisions of Section 1A "Small Entities" of Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Turnover

Represents the company's income as shown in note 14 of the financial statements.

Depreciation

Depreciation is provided on tangible fixed assets at rates calculated to write off the cost, less estimated residual value of each asset, over its expected useful life as follows:

Freehold land	Nil
Freehold property	2% on cost
Office furniture	20% on cost
Computer equipment etc.	33% on cost
Office improvements	10% on cost

Trophies, for which no record of original cost exists, are revalued every three years by James Usher, Silversmiths of Lincoln on behalf of the company's insurers Bluefin, Bristol, these were revalued in 2018.

Pensions

The company contributes to defined contribution pension schemes for certain employees, the assets of which are held separately from those of the company in independently administered funds. Pension costs represent contributions payable by the company in the year.

Football Association Grants

Grants received in respect of the freehold property are treated as deferred income and released to the profit and loss account over its expected useful life. Grants received in respect of office equipment are taken as a reduction of the cost of the assets. Other grants are credited to the profit and loss account as the related expenditure is incurred.

Deferred taxation

Deferred taxation is provided on the liability method to take account of timing differences between the treatment of certain items for accounts purposes and their treatment for tax purposes.

Tax deferred or accelerated is accounted for in respect of all material timing differences.

NOTES TO THE FINANCIAL STATEMENTS



1. Operating surplus

This is stated after charging the following item not specifically disclosed elsewhere:

	2020 £	2019 £
Pension costs	6,168	2,904

2. Taxation

	2019 £	2020 £
Corporation tax	78	259
Deferred tax movement	(305)	–
	<u>227</u>	<u>259</u>

3. Tangible fixed assets

	Freehold land £	Freehold property £	Office Equipment £	Trophies £	Total £
Cost or valuation					
At 1st May 2019	140,769	514,696	69,145	71,500	796,110
Additions	–	–	14,210	–	14,210
Disposals	–	–	–	–	–
Grants	–	–	–	–	–
Revaluations	–	–	–	–	–
At 30th April 2020	<u>140,769</u>	<u>514,696</u>	<u>83,355</u>	<u>71,500</u>	<u>810,320</u>
Depreciation					
At 1st May 2019	–	95,220	65,680	–	160,900
Provided during year	–	10,294	3,221	–	13,515
Disposals	–	–	–	–	–
At 30th April 2020	<u>–</u>	<u>105,514</u>	<u>68,901</u>	<u>–</u>	<u>174,415</u>
Net book value					
At 30th April 2020	<u>140,769</u>	<u>409,182</u>	<u>14,454</u>	<u>71,500</u>	<u>635,905</u>
At 30th April 2020	<u>140,769</u>	<u>419,476</u>	<u>3,463</u>	<u>71,500</u>	<u>635,208</u>

NOTES TO THE FINANCIAL STATEMENTS



4. Debtors

	2020 £	2019 £
Due within one year		
Football debtors	10,299	6,435
Other debtors	–	–
Prepayments	7,244	3,074
	<u>17,543</u>	<u>9,509</u>

5. Creditors (amounts falling due within one year)

	2020 £	2019 £
Football creditors	17,922	6,024
Corporation tax	79	259
Accruals	6,720	6,720
Other creditors	122,902	189,418
Football Association grants received in advance	2,562	29,568
Football Association deferred grant	5,300	5,300
	<u>155,485</u>	<u>237,289</u>

6. Creditors (amounts falling due after more than one year)

	One to two years		Two to five years		More than 5 years		Total	
	2020 £	2019 £	2020 £	2019 £	2020 £	2019 £	2020 £	2019 £
Football Association deferred grant	<u>5,300</u>	<u>5,300</u>	<u>15,900</u>	<u>15,900</u>	<u>184,175</u>	<u>189,475</u>	<u>205,375</u>	<u>210,675</u>

7. Provisions for liabilities

	2020 £	2019 £
Deferred tax	<u>5,795</u>	<u>6,100</u>
	Deferred tax	
	£	
Balance at 1st May 2019	6,100	
Utilised during year	(305)	
Balance at 30th April 2020	<u>5,795</u>	

NOTES TO THE FINANCIAL STATEMENTS



8. Revaluation Reserve

	£
At 1st May 2019	24,400
Revaluation movement	—
	<hr/>
At 30th April 2020	<u>24,400</u>

9. Capital commitments

	2020 £	2019 £
Authorised by the Board and contracted for	=	=
Authorised by the Board but not contracted for	=	=

10. Related parties

Directors' and Council Members' expenses are disclosed on an aggregate basis in note 15.

During the year an amount of £864 was paid to Sills and Betteridge Solicitors in respect of various legal matters. The director S.M. Jaehrig is a partner in Sills and Betteridge Solicitors.

11. Employees and Directors

The average number of employees during year was 11 (2019: 12). Directors and Council Members act on a voluntary basis and are not included within in figure.

12. Subsequent Events

Since the year end the Directors and Council Members have resolved to change the company's accounts reference date to 30 June. The next financial statements that the company prepares will therefore cover a 14 month period to 30 June 2021.

13. Going Concern

As a result of the Coronavirus (Covid-19) global pandemic and subsequent 'lockdown' the company is facing significant reductions in its main sources of income. It is unknown at this time when lockdown restrictions will be eased sufficiently to enable the company to resume these activities and therefore generate income. The Directors, assisted by the Chief Executive, are undertaking a full assessment of the potential impact of this situation on the company during the current year and are reviewing various measures to try and ensure that the company is able to come through this difficult period.

NOTES TO THE FINANCIAL STATEMENTS



14. Income

	2020 £	2019 £
Affiliation fees		
Clubs	30,635	27,284
League and Cup competitions	3,400	3,645
Referees	10,835	10,585
	44,870	41,514
Disciplinary, fines and administration fees	83,217	116,912
Football Association distribution	20,427	19,295
Surplus (deficit) on cup competitions		
County Senior Cup	1,601	18
County Senior Trophy	100	653
County Women's Cup	70	104
County Sunday Cup	380	2,495
County Junior Cup	535	2,171
Under 18 Cup	135	63
Under 16 Cup	300	1,119
Under 14 Cup	280	433
Under 12 Cup	488	259
	3,889	7,315
	<u>152,403</u>	<u>185,036</u>

NOTES TO THE FINANCIAL STATEMENTS



15. Administration expenses

	2020 £	2019 £
Staff costs	315,362	308,778
Directors' and Council members' expenses	4,399	8,522
Staff expenses	10,505	10,312
Telephone and postages	11,512	12,694
Rent, rates, heat and light	21,955	19,251
General insurances	4,036	3,535
Printing stationery and advertising	7,444	6,275
Repairs, renewals and maintenance	12,997	24,033
Under 18 Representative costs	–	3,574
Auditors' remuneration	6,720	6,720
Legal and professional fees	15,228	8,698
AGM awards	111	1,262
Awards evening	2,836	–
Miscellaneous expenses	123	615
Depreciation	13,515	11,921
Football Association deferred grant amortisation	(5,300)	(5,300)
Football Association workforce grant	(242,098)	(220,542)
Education course fees	(114,673)	(104,628)
Education course materials and facility costs	75,757	76,761
Bank and credit card charges	4,051	3,355
Input tax	(1,144)	(3,095)
	<u>143,336</u>	<u>172,741</u>

BENEVOLENT FUND – STATEMENT OF ACCOUNT



	2020 £	2019 £
Donations	1,133	4,174
Grants made	(2,975)	(3,065)
Surplus/(Deficit) for year	(1,842)	1,109
Balance brought forward	10,988	9,879
Transfer from Lincolnshire FA Limited	–	–
Balance carried forward	<u>9,146</u>	<u>10,988</u>
Represented by:		
Bank balance	9,146	10,988
Transfer due from Lincolnshire FA Limited	–	–
	<u>9,146</u>	<u>10,988</u>

LINCOLNSHIRE FA IN NUMBERS 2019/20

RUNNING AND IMPROVING THE GAME



45
FEMALE
REFEREES

RESPECT

90%
RESPECT
PROGRAMME RATING



561
REFEREES



35%
PARTICIPANTS
REGISTERED
ON PLAYER
REGISTRATION
SCHEME



45
SAFEGUARDING
TEAM VISITS



294
PARTICIPANTS
UNDERTAKING
FACE-TO-FACE
SAFEGUARDING
QUALIFICATION



41
PARTICIPANTS
UNDERTAKING
CLUB WELFARE
OFFICER
TRAINING



530
RED
CARDS



242
MISCONDUCT
CHARGES



4758
YELLOW
CARDS

